

The Ford Foundation
Financial Statements
As of December 31, 2017 and 2016

The Ford Foundation
Index
December 31, 2017 and 2016

	Page(s)
Report of Independent Auditors	1
Financial Statements	
Statements of Financial Position	2
Statements of Activities	3
Statements of Cash Flows	4
Notes to Financial Statements	5–23



Report of Independent Auditors

To The Board of Trustees of The Ford Foundation:

We have audited the accompanying financial statements of The Ford Foundation (the “Company”), which comprise the statements of financial position as of December 31, 2017 and 2016, and the related statements of activities and cash flows for the years then ended.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors’ Responsibility

Our responsibility is to express an opinion on the financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Company’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Ford Foundation as of December 31, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

A handwritten signature in black ink that reads "PricewaterhouseCoopers LLP".

June 15, 2018

The Ford Foundation
Statements of Financial Position
As of December 31, 2017 and 2016

<i>(in thousands)</i>	December 31,	
	2017	2016
Assets		
Investments, at fair value	\$ 13,072,214	\$ 11,878,600
Subscription paid in advance to limited marketability funds	-	21,100
Redemption proceeds receivable	165,086	203,824
Accrued interest and dividends receivable	3,653	2,448
	<u>13,240,953</u>	<u>12,105,972</u>
Cash	136,622	5,953
Federal excise tax receivable	1,600	1,200
Investment related receivables	29,395	28,053
Other receivables and assets	7,226	8,378
Program-related investments, net of allowances for possible losses of \$23,842 and \$24,890 at December 31, 2017 and 2016, respectively	142,909	155,292
Fixed assets, net of accumulated depreciation of \$53,780 and \$112,666 at December 31, 2017 and 2016, respectively	149,558	59,911
Total assets	<u>\$ 13,708,263</u>	<u>\$ 12,364,759</u>
Liabilities and Unrestricted Net Assets		
Unpaid grants	\$ 473,704	\$ 374,476
Payables and other liabilities	83,523	69,364
Investment related payables	2,957	18,828
Derivative liabilities	36	19,609
Federal Deferred excise taxes	65,658	44,361
Bond Payable, net of unamortized cost of \$2,052 at December 31, 2017	270,948	-
Total liabilities	<u>896,826</u>	<u>526,638</u>
Contingencies, commitments and guarantees (Note 8)		
Unrestricted net assets		
Appropriated	811,746	1,212,548
Unappropriated	11,999,691	10,625,573
Total unrestricted net assets	<u>12,811,437</u>	<u>11,838,121</u>
Total liabilities and unrestricted net assets	<u>\$ 13,708,263</u>	<u>\$ 12,364,759</u>

The accompanying notes are an integral part of these financial statements.

The Ford Foundation
Statements of Activities
For The Years Ended December 31, 2017 and 2016

<i>(in thousands)</i>	December 31,	
	<u>2017</u>	<u>2016</u>
Operating activities		
Income		
Dividends	\$ 44,907	\$ 52,532
Interest	21,919	16,605
Realized appreciation on investments, net	690,881	148,502
Unrealized appreciation on investments, net	1,064,838	585,913
Expenses incurred in the production of income	<u>(31,178)</u>	<u>(30,256)</u>
Total income	<u>1,791,367</u>	<u>773,296</u>
Expenditures		
Program activities		
Grants approved	652,059	526,405
Provision for possible losses on program-related investments	856	(1,036)
Direct conduct of charitable activities	15,055	9,899
Program management	<u>54,653</u>	<u>48,456</u>
Total program activities	722,623	583,724
General management	50,415	54,274
Provision for federal excise tax		
Current	8,300	4,226
Deferred	21,297	11,718
Depreciation	8,203	8,747
Bond Interest Expense	<u>7,292</u>	<u>-</u>
Total expenditures	<u>818,130</u>	<u>662,689</u>
Change in unrestricted net assets from operating activities	973,237	110,607
Non-operating activities		
Post-retirement changes		
other than net periodic pension costs	<u>79</u>	<u>3,413</u>
Change in unrestricted net assets	973,316	114,020
Beginning of period	<u>11,838,121</u>	<u>11,724,101</u>
End of period	<u>\$ 12,811,437</u>	<u>\$ 11,838,121</u>

The accompanying notes are an integral part of these financial statements.

The Ford Foundation
Statements of Cash Flows
For The Years Ended December 31, 2017 and 2016

(in thousands)

	December 31,	
	2017	2016
Cash flows from operating activities		
Change in unrestricted net assets	\$ 973,316	\$ 114,020
Adjustments to reconcile change in unrestricted net assets to net cash used in operating activities		
Realized appreciation on investments, net	(690,881)	(148,502)
Unrealized appreciation on investments, net	(1,064,838)	(585,913)
Depreciation	8,203	8,747
Post-retirement changes other than net periodic pension costs	(79)	(3,413)
Provision for possible losses on program-related investments	856	(1,036)
Increase in deferred federal excise tax liability	21,297	11,718
Increase in federal excise tax receivable	(400)	(1,200)
Decrease (increase) in other receivables and assets	1,152	(550)
Grant approvals	652,059	526,405
Grant payments	(552,831)	(438,022)
Decrease in payables and other liabilities	14,238	1,611
Net cash used in operating activities	<u>(637,908)</u>	<u>(516,135)</u>
Cash flows from investing activities		
Proceeds from sale of investments	2,157,125	2,545,725
Purchase of investments	(1,614,585)	(2,084,588)
Change in subscription paid in advance to limited marketability funds	21,100	28,900
Change in redemption proceeds receivable	38,732	45,937
Change in accrued interest and dividends receivable	(1,206)	1,894
Change in investment related receivables	(1,344)	(25,503)
Change in investment related payables	(15,871)	16,655
Loans disbursed for program-related investments	(16,866)	(5,276)
Repayments of program-related investments	28,394	26,794
Purchase of fixed assets	(97,850)	(38,959)
Net cash provided by investing activities	<u>497,629</u>	<u>511,579</u>
Cash flows from Financing activities		
Proceeds from bond issuance, net	270,948	-
Net cash provided by financing activities	<u>270,948</u>	<u>-</u>
Net increase (decrease) in cash	130,669	(4,556)
Cash		
Beginning of period	5,953	10,509
End of period	<u>\$ 136,622</u>	<u>\$ 5,953</u>

The accompanying notes are an integral part of these financial statements.

The Ford Foundation

Notes to Financial Statements

December 31, 2017 and 2016

1. Summary of Significant Accounting Policies

The financial statements of The Ford Foundation (“the foundation”) are prepared on the accrual basis in conformity with accounting principles generally accepted in the United States of America (“GAAP”).

The significant accounting policies followed are set forth below:

Investments, at Fair Value

The foundation makes investments by either directly purchasing various financial positions, or purchasing a portion of an investment fund's partnership capital or shares representing a net assets value (“NAV”) investment. Directly owned positions are classified for financial reporting purposes as equities, fixed income or short-term investments. NAV investments in funds are classified for financial reporting as either commingled or limited marketability funds.

Equity investments are directly held securities, primarily publicly traded. Equities are generally valued based upon the final sale price as quoted on the primary exchange or at the bid price if the final sale price is not quoted. Private equities are valued using market transactions when available. If such transactions do not exist, private securities are valued as determined by the foundation. Fixed income investments are generally valued based upon quoted market or bid prices from brokers and dealers, which represent fair value. Short-term investments generally include cash and cash equivalents as well as credit or debt securities with maturities of less than one year. These credit or debt securities may include US government and agency obligations, repurchase agreements, commercial paper, and similar short-term securities. Short-term investments for which market prices are not available are valued at amortized cost, which approximates fair value.

Commingled funds are NAV investments in partnerships or investment companies where the foundation has significant transparency into the underlying positions in the commingled funds and that have no significant restrictions on redemption rights. For commingled funds the NAV is determined by either an exchange or the respective general partners or investment managers. The underlying positions, owned by the commingled funds, include such investments as exchange traded and over the counter securities. The foundation generally has the ability to redeem capital from commingled funds monthly or more frequently.

Limited marketability funds are NAV investments in private equity, venture capital, hedge funds, and other private investment entities. The foundation has significant transparency into the underlying positions of the private equity and venture capital funds. The foundation cannot independently assess the value of these underlying positions through a public exchange or over the counter market. The foundation generally has restricted redemption rights for limited marketability funds other than private equity, venture capital, and similar funds where distribution of proceeds is at the sole discretion of the general partner or investment manager.

The foundation follows the concept of the “practical expedient” under GAAP. The practical expedient is an acceptable method under GAAP to determine the fair value of certain NAV investments that (a) do not have a readily determinable fair value predicated upon a public market and (b) either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company under GAAP. As such, NAV investments are presented in the accompanying financial statements at fair value, as determined by the foundation. Such fair value generally represents the foundation's proportionate share of the net assets of the NAV investment as reported by the underlying investment managers or general partners. Accordingly, the fair value NAV investments is generally increased by additional contributions and the foundation's share of net earnings from the NAV investments and decreased by distributions and the foundation's share of net losses from the NAV investments.

The foundation believes that the carrying amount of its NAV investments is a reasonable estimate of fair value as of December 31, 2017 and December 31, 2016. Because these investments are not readily marketable, the estimated value is subject to uncertainty, therefore, results may differ from the value that would have been used had a ready market for these investments existed and such differences could be material.

The Ford Foundation

Notes to Financial Statements

December 31, 2017 and 2016

Investment Transactions and Income and Expenses

For directly owned positions, transactions are recorded on a trade date basis. Realized and unrealized appreciation (depreciation) on investments is determined by comparison of specific costs of acquisition (identified lot basis) to proceeds at the time of disposal, or market values at the last day of the period, respectively, and includes the effects of currency translation with respect to transactions and holdings of foreign securities. Dividend income is recorded on ex-dividend date and interest income is recorded on an accrual basis. For unsettled sales or purchases as of the reporting period date, the sales proceeds or purchase price are recorded as investment related receivables or payables, respectively and are included on the Statements of Financial Position.

Purchases and sales of securities include “in-kind” distributions from underlying private equity funds for the years 2017 and 2016 were \$71.2 million and \$208.5 million, respectively. Realized gains on disposition of distributed securities for the years 2017 and 2016 totaling \$66.6 million and \$42.4 million respectively are reflected in the Statements of Activities.

For shares or partnership interests in securities or NAV investments, transactions are recorded on a trade date basis. For unsettled sales or purchases as of the reporting period date, the sales proceeds or purchase price are recorded as subscription paid in advance or redemption proceeds receivable, respectively and are included on the Statements of Financial Position. For NAV investments in which the foundation owns shares of an investment fund, realized and unrealized appreciation (depreciation) on investments is determined by comparison of specific costs of acquisition (identified lot basis) to proceeds at the time of disposal, or fair value at the last day of the period, respectively, and includes the effects of currency translation with respect to transactions and holdings of foreign currency denominated holdings. Dividends and interest are recognized as allocated by the investment manager. The amount of realized and unrealized appreciation (depreciation) associated with these investments is reflected in the accompanying Statements of Activities.

For NAV investments in which the foundation owns a portion of an investment fund's partnership capital, unrealized appreciation (depreciation) is determined by comparison of cost of acquisition of the partnership interests to fair value at the last day of the period, and includes the effects of currency translation with respect to transactions and holdings of foreign currency denominated investments. Realized appreciation (depreciation) on redemption of partnership interests is determined as allocated by the general partners of the respective partnership, or by comparison of specific costs of acquisition to proceeds at the time of disposal if an allocation is not indicated by the general partners of the respective partnership. Dividends and interest are recognized as allocated by the general partners. The amount of realized and unrealized appreciation (depreciation) associated with these investments is reflected in the accompanying Statements of Activities.

Fair Value Measurements

In accordance with GAAP, the foundation discloses its assets and liabilities, recorded at fair value into the “fair value hierarchy.” GAAP defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. GAAP also established a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The fair value hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

Level 1: Inputs that reflect unadjusted quoted prices in active markets for identical assets or liabilities that the foundation has the ability to access at the measurement date.

Level 2: Inputs other than quoted prices which are observable for the asset or liability either directly or indirectly, including inputs in markets that are not considered to be active.

Level 3: Inputs that are unobservable.

Inputs are used in applying the various valuation techniques and refer to the assumptions that market participant use to make valuation decisions. Inputs may include price information, credit data, liquidity statistics and other factors. A

The Ford Foundation

Notes to Financial Statements

December 31, 2017 and 2016

financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The foundation considers observable data to be market data which is readily available and reliable and provided by independent sources. The categorization of a financial instrument within the fair value hierarchy is therefore based upon the pricing transparency of the instrument and does not necessarily correspond to the foundation's perceived risk of that instrument.

Investments whose values are based on quoted market prices in active markets are classified as Level 1 and generally include cash equivalents and exchange traded investment instruments. The foundation does not adjust the quoted price for such instruments, even in situations where the foundation holds a large position and a sale of all its holdings could reasonably impact the quoted price.

Investments that trade in markets that are not considered to be active under the accounting definition, but are valued based on quoted market prices, dealer quotations, or alternative pricing sources supported by observable inputs are classified as Level 2. Such inputs may include model based valuation techniques. These investments include certain US government and sovereign obligations, government agency obligations, asset backed securities, derivatives, and other investment with observable pricing inputs.

Investments classified as Level 3 have significant unobservable inputs, as they trade infrequently or not at all. The inputs into the determination of fair value are based upon the best information in the circumstance and may require significant management judgment. Investments classified as Level 3 generally include securities for which no active market or dealer quote exists.

Investments for which the fair value is determined using the "practical expedient" are presented separately in the valuation hierarchy table.

Derivative Instruments

The foundation records all derivative instruments and hedging activities at fair value. The fair value adjustment is recorded directly to the invested asset and recognized as unrealized appreciation (depreciation) in the accompanying Statements of Activities.

The foundation utilizes a variety of derivative instruments and contracts including futures, forwards, swaps, and options for trading and hedging purposes with each instrument's primary risk exposure being interest rate, credit, foreign exchange, commodity, or equity risk, as well a combination of secondary risk factors. Such contracts involve, to varying degrees, risks of loss from the possible inability of counterparties to meet the terms of their contracts.

The foundation enters into forward foreign currency contracts whereby it agrees to exchange one currency for another on an agreed-upon date at an agreed-upon exchange rate to minimize the exposure of certain of its investments to adverse fluctuations in currency markets.

The foundation enters into futures contracts whereby it is obligated to deliver or receive (although the contracts are generally settled in cash) various US government debt instruments at a specified future date. The foundation engages in futures to increase or decrease its exposure to interest rate movements and spreads.

The foundation enters into interest rate forwards, contracts, and swaps whereby it is obligated to either pay or receive a fixed interest rate on a specified notional amount and receive or pay a floating interest rate on the same notional amount. The floating rate is generally calculated as a spread amount added to or subtracted from a specified London Inter-Bank Offering Rate (LIBOR) indexed interest rate. The foundation enters into such contracts to manage its interest rate exposure and to profit from potential movements in interest rate spreads. The market value and unrealized gains or losses on interest rate swaps are affected by actual movements of and market expectations of changes in current market interest rates.

The foundation enters into credit default swaps to simulate long and short credit positions that are either unavailable or considered to be less attractively priced in the bond market. The foundation uses these swaps to reduce risk where it has exposure to the issuer, or to take an active long or short position with respect to the likelihood of an

The Ford Foundation

Notes to Financial Statements

December 31, 2017 and 2016

event of default. The reference obligation of the swap can be a single issuer, a “basket” of issuers, or an index. The underlying referenced assets can include corporate debt, sovereign debt and asset backed securities.

The buyer of a credit default swap is generally considered to be “receiving protection” in the event of an adverse credit event affecting the underlying reference obligation, and the seller of a credit default swap is generally considered to be “providing protection” in the event of such credit event. The buyer is generally obligated to pay the seller a periodic stream of payments over the term of the contract in return for a contingent payment upon the occurrence of a credit event with respect to an underlying reference obligation. Generally, a credit event for corporate or sovereign reference obligations means bankruptcy, failure to pay, obligation acceleration, repudiation/moratorium or restructuring. For credit default swaps on asset-backed securities, a credit event may be triggered by events such as failure to pay principal, maturity extension, rating downgrade or write-down. If a credit event occurs, the seller typically must pay the contingent payment to the buyer, which is typically the par value (full notional value) of the reference obligation, though the actual payment may be mitigated by terms of the International Swaps and Derivative Agreement (ISDA), allowing for netting arrangements and collateral. The contingent payment may be a cash settlement or a physical delivery of the reference obligation in return for payment of the face amount of the obligation. If the foundation is a buyer and no credit event occurs, the foundation may lose its investment and recover nothing. However, if a credit event occurs, the buyer typically receives full notional value for a reference obligation that may have little or no value. As a seller, the foundation receives a fixed rate of income throughout the term of the contract, provided that no credit event occurs. If a credit event occurs, the seller may pay the buyer the full notional value of the reference obligation.

Credit default swaps are carried at their estimated fair value, as determined in good faith by the foundation. In determining fair value, the foundation considers the value provided by the counterparty as well as the use of a proprietary model. In addition to credit quality, a variety of factors are monitored including cash flow assumptions, market activity, market sentiment and valuation as part of its ongoing process of assessing payment and performance risk. As payment and performance risk increases, the value of a credit default swap increases. Conversely, as payment and performance risk decreases, unrealized appreciation is recognized for short positions and unrealized depreciation is recognized for long positions. Any current or future declines in the fair value of the swap may be partially offset by upfront payments received by the foundation as a seller of protection if applicable.

Credit default swaps may involve greater risks than if the foundation had invested in the reference obligation directly. In addition to general market risks, credit default swaps are subject to liquidity risk and counterparty credit risk. The foundation enters into credit default swaps with counterparties meeting management's defined criteria for financial strength. The list of approved counterparties is reviewed periodically by management and a potential counterparty is removed if it no longer meets the foundation's criteria.

The foundation enters into resale agreements in which the foundation purchases financial instruments from a seller in exchange for cash, and simultaneously enters into an agreement to resell the same or substantially the same financial instruments to the seller at a stated price plus accrued interest at a future date. Even though resale agreements involve the legal transfer of ownership of financial instruments, they are accounted for as collateralized financing transactions as opposed to purchases because they require the financial instruments to be resold at the maturity of the agreement. They are recorded at their contracted resell amounts.

The foundation receives financial instruments, typically U.S. government securities, purchased under resale agreements and monitors the market value of these financial instruments on a daily basis. The foundation obtains additional collateral due to changes in the market value of the financial instruments, as appropriate.

Cash

Cash consists of cash on hand and held in bank and money market accounts. At times, such deposits may be in excess of federally insured amounts.

Program-Related Investments

The foundation invests in projects that advance philanthropic purposes. These program-related investments are generally loans outstanding for up to 10 years bearing interest at 1%. These loans are treated as qualifying

The Ford Foundation

Notes to Financial Statements

December 31, 2017 and 2016

distributions for tax reporting purposes. Loans are monitored to determine net realizable value based on an evaluation of recoverability that utilizes experience and may reflect periodic adjustments to terms as deemed appropriate. Program related investments are recorded when disbursed.

Mission Related Investments

The foundation makes certain investments to further its charitable purpose. Those investments include loans, equities, real assets, investment in private equity and venture capital funds, and other investments. Investments are made with an objective of achieving a social impact or otherwise advancing the foundation's charitable purpose, and may not have the highest interest rates, highest return targets, and highest liquidity available in the investment market. Mission Related Investments are included with investments in the Statements of Financial Position, Statements of Activities, and Statements of Cash Flows and accompanying notes. As of December 31, 2017, the fair value of Mission Related investments, as included within the Statements of Financial Position was \$15.5 million. As of December 31, 2016, the foundation had no Mission Related Investments.

Fixed Assets

Land, buildings, furniture, equipment and leasehold improvements owned by the foundation are recorded at cost. Depreciation is charged using the straight-line method based on estimated useful lives of the particular assets generally estimated as follows: buildings, principally 50 years, furniture and equipment 5 to 8 years, and leasehold improvements over the lesser of the term of the lease or the life of the asset.

Expenditures and Appropriations

Committed grant expenditures are considered incurred at the time of approval provided the grant has no specified conditions to be met in a future period. Note 5 provides additional details about the liability for the unpaid grants. For conditional grants, the grant expenditure and liability are recognized and recorded in the accounting period when the foundation determines that the specified conditions are met. Uncommitted appropriations that have been approved by the Board of Trustees are included in appropriated unrestricted net assets.

Taxes

The foundation qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code (IRS) and, accordingly, is not subject to federal income taxes. However, the foundation is subject to federal excise tax and unrelated business income tax because it is a private foundation in accordance with IRS regulations. The foundation accrues an expense for federal excise taxes payable.

The foundation accounts for uncertain tax positions when it is more likely than not that such an asset or a liability will be realized. As of December 31, 2017 and December 31, 2016, management believes there were no uncertain tax positions.

Risks and Uncertainties

The foundation uses estimates in preparing the financial statements which require management to make estimates and assumptions. These estimates affect the reported amounts of assets and liabilities at the date of the Statements of Financial Position and the reported amounts of income and expenditures during the reporting period. Actual results may differ from these estimates and such differences could be material. The most significant estimates and assumptions relate to the valuation of investments, allowances for possible losses on program-related investments and assumptions used for employee benefit plans.

Measure of Operations

The foundation includes in its measure of operations (operating income over expenditures) all income that is an integral part of its programs and supporting activities. Non-operating activities include the gains and prior service costs and credits which arose during the period, but are not recognized as components of net periodic pension cost.

Related Party Transactions

For the years ended December 31, 2017 and 2016, the foundation approved grants totaling \$27.8 million and \$9.5 million, respectively to other not-for-profit organizations, whereby certain trustees jointly serve on the board of trustees of the foundation and these other organizations.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

2. Investments

Investments held consisted of the following as of:

<i>(in thousands)</i>	Year Ended December 31, 2017		Year Ended December 31, 2016	
	Fair Value	Cost	Fair Value	Cost
Short term	\$ 164,024	\$ 164,106	\$ 348,268	\$ 348,231
Equities	186,325	90,077	200,030	106,409
Fixed income				
US government debt	775,743	782,103	582,679	583,678
Asset backed	93,875	94,371	107,097	95,135
Corporate Bonds	76,169	76,396	2,728	2,724
Commingled funds				
Equity related	549,201	416,078	521,556	529,244
Natural resources related	114,957	110,031	117,482	108,543
Limited marketability funds				
Credit	36,234	129,929	42,635	132,521
Global equity	7,068,226	4,153,104	6,416,107	4,287,948
Natural resources	871,873	994,849	748,086	888,772
Real assets	230,319	165,179	181,891	130,007
Private equity	1,004,943	1,052,265	974,859	990,159
Venture capital	1,900,325	1,560,855	1,635,182	1,437,578
Investments, at fair value	13,072,214	9,789,343	11,878,600	9,640,949
Subscription paid in advance to limited marketability funds	-	-	21,100	21,100
Redemption proceeds receivable	165,086	165,086	203,824	203,824
Accrued interest and dividends receivable	3,653	3,653	2,448	2,448
	13,240,953	9,958,082	12,105,972	9,868,321
Investment related receivables	29,395	29,397	28,053	28,053
Investment related payables	(2,957)	(2,957)	(18,828)	(18,828)
Derivative liabilities	(36)	(48)	(19,609)	-
Total investment related assets and liabilities, net	<u>\$ 13,267,355</u>	<u>\$ 9,984,474</u>	<u>\$ 12,095,588</u>	<u>\$ 9,877,546</u>

As of December 31, 2017, Short Term Investments consisted of cash and cash equivalents of \$81.3 million, resale agreements of \$62.1 million, and maturing US Treasury notes of \$20.6 million.

As of December 31, 2016, Short Term Investments consisted of cash and cash equivalents of \$115.6 million, maturing agency notes of \$38.0 million, and maturing US Treasury notes of \$194.7 million.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

The classification of investments by level within the valuation hierarchy as of December 31, 2017 is as follows:

<i>(in thousands)</i>	Quoted Prices (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments at NAV (Practical Expedient)	Total
Short term	\$ 81,349	\$ 82,675	\$ -	\$ -	\$ 164,024
Equities	186,199	-	126	-	186,325
Fixed income					
US government debt	-	775,743	-	-	775,743
Asset backed	-	91,773	2,102	-	93,875
Corporate bonds	-	76,169	-	-	76,169
Commingled funds					
Equity related	-	-	-	549,201	549,201
Natural resources related	-	-	-	114,957	114,957
Limited marketability funds					
Credit	-	-	-	36,234	36,234
Global equity	-	-	-	7,068,226	7,068,226
Natural resources	-	-	-	871,873	871,873
Real assets	-	-	-	230,319	230,319
Private equity	-	-	-	1,004,943	1,004,943
Venture capital	-	-	-	1,900,325	1,900,325
Investments, at fair value	<u>\$267,548</u>	<u>\$1,026,360</u>	<u>\$ 2,228</u>	<u>\$11,776,078</u>	<u>\$ 13,072,214</u>
Subscription paid in advance to limited marketability funds					-
Redemption proceeds receivable					165,086
Accrued interest and dividends receivable					<u>3,653</u>
					<u>\$13,240,953</u>
Derivative liabilities	<u>\$ -</u>	<u>\$ (36)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (36)</u>
Total investment related liabilities, at fair value	<u>\$ -</u>	<u>\$ (36)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (36)</u>

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

The classification of investments by level within the valuation hierarchy as of December 31, 2016 was as follows:

<i>(in thousands)</i>	Quoted Prices (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments at NAV (Practical Expedient)	Total
Short term	\$ 115,573	\$ 232,695	\$ -	\$ -	\$ 348,268
Equities	197,087	1,742	1,201	-	200,030
Fixed income					
US government debt	-	582,679	-	-	582,679
Asset backed	-	107,097	-	-	107,097
Corporate Bonds	-	2,728	-	-	2,728
Commingled funds					
Equity related	-	-	-	521,556	521,556
Natural Resources related	-	-	-	117,482	117,482
Limited marketability funds					
Credit	-	-	-	42,635	42,635
Global equity	-	-	-	6,416,107	6,416,107
Natural Resources	-	-	-	748,086	748,086
Real assets	-	-	-	181,891	181,891
Private equity	-	-	-	974,859	974,859
Venture capital	-	-	-	1,635,182	1,635,182
Investments, at fair value	<u>\$ 312,660</u>	<u>\$ 926,941</u>	<u>\$ 1,201</u>	<u>\$ 10,637,798</u>	<u>\$ 11,878,600</u>
Subscription paid in advance to limited marketability funds					21,100
Redemption proceeds receivable					203,824
Accrued interest and dividends receivable					2,448
					<u>\$ 12,105,972</u>
Derivative Liabilities	<u>\$ -</u>	<u>\$ (19,609)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (19,609)</u>

The following table summarizes Level 3 activity as of December 31, 2017 and 2016.

Fair Value Measurements Using Level 3 Inputs:

<i>(in thousands)</i>	Balances at December 31, 2016	Purchases and Other Acquisitions	Net Transfers in/(out) of Level 3	Sales and Other Dispositions	Net Realized Appreciation	Net Unrealized Appreciation	Balances at December 31, 2017
Equities	\$ 1,201	\$ 215	\$ -	\$ (215)	\$ (424)	\$ (650)	\$ 126
Asset Backed	-	5,100	-	-	-	(2,998)	2,102
	<u>\$ 1,201</u>	<u>\$ 5,315</u>	<u>\$ -</u>	<u>\$ (215)</u>	<u>\$ (424)</u>	<u>\$ (3,648)</u>	<u>\$ 2,228</u>

<i>(in thousands)</i>	Balances at December 31, 2015	Purchases and Other Acquisitions	Net Transfers in/(out) of Level 3	Sales and Other Dispositions	Net Realized Appreciation	Net Unrealized Appreciation	Balances at December 31, 2016
Equities	\$ 1,837	\$ 1,255	\$ -	\$ (1,689)	\$ 368	\$ (570)	\$ 1,201
	<u>\$ 1,837</u>	<u>\$ 1,255</u>	<u>\$ -</u>	<u>\$ (1,689)</u>	<u>\$ 368</u>	<u>\$ (570)</u>	<u>\$ 1,201</u>

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

All net realized and unrealized appreciation (depreciation) in the table above is reflected in the accompanying financial statements.

The foundation's policy is to recognize transfers between Levels 1, 2, or 3 as if they occurred as of the beginning of the reporting period.

For the years ended December 31, 2017 and December 31, 2016, there were no significant transfers between Levels 1, 2 and 3.

Based on the information made available to the foundation, there are no concentrations in any underlying individual security or issuer in amounts greater than 5% of the foundation's unrestricted net assets as of December 31, 2017 and December 31, 2016.

The following table lists investments in investment funds (or similar entities) as of December 31, 2017 that have been valued using the NAV as a practical expedient, classified by major investment category:

Category of Investment ¹	Investment Strategy and Structure ¹	Number of Investments ² Fair Value ³ (in thousands) Unfunded Commitments (in thousands)	Remaining Life ¹	Redemption Terms ¹	Redemption Restrictions and Terms ¹	Redemption Restrictions and Terms in Place at Year End ¹
(Private Equity and Venture Capital) ⁴	Investments in the equity and credit of primarily private companies through private partnerships and holding companies	210 \$ 2,905,268 \$ 815,042	Generally up to 15 years but dependent upon investment circumstances.	Redemption not permitted during the life of the fund. Distributions may be made at the discretion of the general partners.	Not applicable – no redemption ability.	Not applicable – no redemption rights
(Alternative Investment Funds) ⁵	Investments in hedge funds, global equity, credit, real assets, natural resources, and other investments through private partnerships and holding companies	117 \$ 8,206,651 \$ 1,051,024	Open Ended	Ranges between monthly redemption with 5 days notice, to rolling 5-years redemption with 180 days notice. Certain funds have no redemption rights until dissolution of the funds.	<u>Initial Lockups:</u> 1 year or less: 47% 1-2 years: 15% Over 2 years: 19% No redemption rights: 19% <u>Redemption Frequency:</u> Monthly: 9% Quarterly: 34% 1 year or less: 28% Over 1 Year: 10% No redemption rights: 19% Redemption gates: Up to 50% Early Redemption Fees: up to 10%	<u>Current Redemption Ability:</u> 6 months or less: 57% 6 months to 1 year: 9% Over 1 years: 15% No redemption rights: 19% Total side pockets or restricted assets across the funds are less than 5% of the total investment amount.
Commingled Funds ⁶	Investment in global equity, real assets, natural resources, and other investments through commingled fund structures	3 \$ 664,158 \$ -	Open Ended	Daily to monthly redemption with 1 to 30 days notice period	Subject to the ability to withdraw capital from the underlying funds. This is dependent upon the liquidity of the underlying assets and is subject to the discretion of the Fund Manager.	Subject to the ability to withdraw capital from the underlying funds.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

The following table lists investments in investment funds (or similar entities) as of December 31, 2016 that have been valued using the NAV as a practical expedient, classified by major investment category:

Category of Investment ¹	Investment Strategy and Structure ¹	Number of Investments ² Fair Value ³ (in thousands) Unfunded Commitments (in thousands)	Remaining Life ¹	Redemption Terms ¹	Redemption Restrictions and Terms ¹	Redemption Restrictions and Terms in Place at Year End ¹
(Private Equity and Venture Capital) ⁴	Investments in the equity and credit of primarily private companies through private partnerships and holding companies	196 \$ 2,610,041 \$ 966,795	Generally up to 15 years but dependent upon investment circumstances.	Redemption not permitted during the life of the fund. Distributions may be made at the discretion of the general partners.	Not applicable – no redemption ability.	Not applicable – no redemption rights
(Alternative Investment Funds) ⁵	Investments in hedge funds, global equity, credit, real assets, natural resources, and other investments through private partnerships and holding companies	105 \$ 7,388,721 \$ 1,111,740	Open Ended	Ranges between monthly redemption with 5 days notice, to rolling 5-years redemption with 180 days notice. Certain funds have no redemption rights until dissolution of the funds.	<u>Initial Lockups:</u> 1 year or less: 59% 1-2 years: 4% Over 2 years: 21% No redemption rights: 16% <u>Redemption Frequency:</u> Monthly: 11% Quarterly: 30% 1 year or less: 30% Over 1 Year: 13% No redemption rights: 16% Redemption gates: Up to 50% Early Redemption Fees: up to 10%	<u>Current Redemption Ability:</u> 6 months or less: 66% 6 months to 1 year: 3% Over 1 years: 11% No redemption rights: 20% Total side pockets or restricted assets across the funds are less than 5% of the total investment amount.
Commingled Funds ⁵	Investment in global equity, real assets, natural resources, and other investments through commingled fund structures	3 \$ 639,037 \$ -	Open Ended	Daily to monthly redemption with 1 to 30 days notice period	Subject to the ability to withdraw capital from the underlying funds. This is dependent upon the liquidity of the underlying assets and is subject to the discretion of the Fund Manager.	Subject to the ability to withdraw capital from the underlying funds.

- (1) Information reflects a range of various terms from multiple investments.
- (2) The approximate number of outstanding investments including investments with unfunded commitments but no current balance as of December 31, 2017 and December 31, 2016.
- (3) The total fair value of these investments valued using the NAV as a practical expedient.
- (4) Generally refers to investments in private partnerships or investment funds focusing on equity or credit investments in private companies. The partnerships or funds generally have no redemption rights; the general partners of the respective funds issue capital calls and distributions. These funds generally provide the NAV or capital balances and changes quarterly or less frequently. Performance fees are generally collected by the general partner or investment manager only upon a distribution of profits to investors.
- (5) Generally refers to investments in private partnerships or investment funds focusing on a broad range of investment activities including Credit, Global Equity, Natural Resource, and Real Asset investments. These funds generally have periodic limited redemption rights, asset and performance based fee structures. They provide the NAV or capital balances and changes monthly or less frequently.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

- (6) Generally refers to investments in private partnerships or investment funds focusing on a broad range of investment activities including equity and natural resources related investments. These funds generally have short-term redemption and investment ability. They provide the NAV or capital balances and changes monthly or more frequently. Commingled funds generally do not have performance based fee structures.

Derivative Instruments

As of December 31, 2017, the foundation had swaptions on interest rate contracts with a notional value of \$1 Billion. The premium paid was \$5.1 million which represents the maximum exposure associated with these contracts. As of December 31, 2017, the derivative asset associated with swaptions on interest rate futures contracts was \$2.1 million which is included in Asset Backed Securities. As of December 31, 2016, the foundation had swaptions on interest rate contracts with a notional value of \$2 billion.

As of December 31, 2017, the foundation had no forward starting interest rate swaps. As of December 31, 2016, the foundation had forward starting interest rate swaps in which the foundation would pay a fixed interest rate with notional amounts totaling \$250.0 million. The foundation was not required to post cash collateral to swap counterparties. As of December 31, 2016, the derivative liability associated with forward starting interest rate swaps was \$19.6 million. The swap was terminated in 2017 with a total payment of \$11.7 million.

As of December 31, 2017, the foundation was the seller (providing protection) of credit default swaps on a total notional amount of \$9.4 million. The notional amounts of the swaps are not recorded in the financial statements. However, the notional amount does approximate the maximum potential amount of future payments that the foundation could be required to make (receive) if the foundation were the seller (buyer) of protection and a credit event were to occur.

At December 31, 2017, the foundation's resale agreements relate to contracts with counterparties that expire in less than thirty days. At December 31, 2017, the foundation obtained U.S. government securities with a fair value of \$63.3 million as collateral received under resale agreements. As of December 31, 2017, cash loaned by the foundation in the amount of \$62.1 million is included within "Investments" on the Statement of Financial Position. Accrued interest related to resale agreements is included within "Accrued interest and dividends receivable" on the Statement of Financial Position. Interest income earned on these transactions is included in the Statement of Activities. At December 31, 2016, the foundation had no resale agreements outstanding.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

The following table lists fair value of derivatives by contract type as included within the Statements of Financial Position as of December 31, 2017.

<i>(in thousands)</i>	Notional/ Contractual Amount	Gross Derivative Assets	Gross Derivative Liabilities
Derivative type			
Interest rate contracts	\$ -	\$ -	\$ -
Fixed income futures contracts	1,485	-	-
Rights and warrants	62	36	-
Index Swaptions	1,000,000	2,108	-
Credit Default Swaps	18,800	-	(36)
Equity Index Options	-	-	-
		<u>2,144</u>	<u>(36)</u>
Carrying value of derivatives on the statements of financial position		<u>\$ 2,144</u>	<u>\$ (36)</u>

The following table lists fair value of derivatives by contract type as included within investments in the Statements of Financial Position as of December 31, 2016.

<i>(in thousands)</i>	Notional/ Contractual Amount	Gross Derivative Assets	Gross Derivative Liabilities
Derivative type			
Interest rate contracts	\$ 250,000	\$ -	\$ 19,609
Fixed income futures contracts	-	-	-
Rights and warrants	53	26	-
Index Swaptions	2,000,000	14,285	-
Equity Index Options	80,000	1,742	-
		<u>16,053</u>	<u>19,609</u>
Carrying value of derivatives on the statements of financial position		<u>\$ 16,053</u>	<u>\$ 19,609</u>

The notional amounts reflected in the above tables, are indicative of the volume of derivative transactions for the year ended December 31, 2017 and 2016.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

The following table indicates the appreciation (depreciation) on derivatives, by contract type, as included in the Statements of Activities for the year ended December 31, 2017:

<i>(in thousands)</i>	Appreciation/(Depreciation)	
	Year Ended	
	<u>December 31, 2017</u>	
Derivative type		
Interest rate contracts	\$	7,918
Fixed income futures contracts		32
Rights and warrants		(18)
Index Swaptions		(12,309)
Equity Index Options		(3,592)
Foreign currency contracts		-
Credit default swaps		54
	\$	<u>(7,915)</u>

The following table indicates the appreciation on derivatives, by contract type, as included in the Statements of Activities as of December 31, 2016:

<i>(in thousands)</i>	Appreciation/(Depreciation)	
	Year Ended	
	<u>December 31, 2016</u>	
Derivative type		
Interest rate contracts	\$	(6,434)
Fixed income futures contracts		(103)
Rights and warrants		(36)
Index Swaptions		9,500
Equity Index Options		(267)
Foreign currency contracts		(9)
Credit default swaps		(47)
	\$	<u>2,604</u>

The above appreciation on derivatives has been recognized as realized or unrealized appreciation on investments on the Statements of Activities.

Credit-Risk Contingent Features

The foundation's derivative contracts generally contain provisions whereby if the foundation were to default on its obligations under the contract, or if the foundation were to terminate the management agreement of the investment manager who entered into the contract on the foundation's behalf, or if the assets of the foundation were to fall below certain levels, the counterparty could require full or partial termination, or replacement of the derivative instruments.

Counterparty Credit Risk

By using derivative instruments, the foundation is exposed to the counterparty's credit risk - the risk that derivative counterparties may not perform in accordance with the contractual provisions offset by the value of any collateral received. The foundation's exposure to credit risk associated with counterparty nonperformance is limited to the unrealized appreciation inherent in such transactions that are recognized in the Statements of Financial Position as

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

well as the value of the foundation's collateral assets held by the counterparty. The foundation minimizes counterparty credit risk through rigorous review of potential counterparties, appropriate credit limits and approvals, credit monitoring procedures, executing master netting arrangements and managing margin and collateral requirements, as appropriate. The foundation records counterparty credit risk valuation adjustments, if material, on certain derivative assets in order to appropriately reflect the credit quality of the counterparty. These adjustments are also recorded on the market quotes received from counterparties or other market participants since these quotes may not fully reflect the credit risk of the counterparties to the derivative instruments.

Credit Default Swaps

The credit default swaps for which The Foundation is providing protection as of December 31, 2017 and December 31, 2016 are summarized as follows:

	Credit Default Index Asset Backed Securities	
	Year Ended December 31, 2017	Year Ended December 31, 2016
<i>(in thousands)</i>		
Written credit derivative contracts		
Fair value of written credit derivatives	\$ (19)	\$ -
Maximum potential amount of future payments (notional amount)	9,400	-
Recourse provisions with third parties to recover any amounts paid under the credit derivatives (including any purchased credit protection)	-	-
Collateral held by the Foundation or other third parties which the Foundation can obtain upon occurrence of a triggering event	14	-

3. Fixed Assets

As of December 31, 2017 and 2016, fixed assets are comprised of:

	As of December 31, 2017	As of December 31, 2016
	<i>(in thousands)</i>	
Land	\$ 4,440	\$ 4,440
Buildings, net of accumulated depreciation of \$24,187 and \$25,982 at December 31, 2017 and 2016, respectively, and Construction in progress	122,807	31,384
Furniture, equipment and leasehold improvements, net of accumulated depreciation of \$29,589 and \$86,684 at December 31, 2017 and 2016, respectively	22,311	24,087
	<u>\$ 149,558</u>	<u>\$ 59,911</u>

During 2017, the Foundation's headquarters was being renovated. The renovation will be completed in 2018. Costs of the renovation is included in fixed assets as building costs.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

4. Provision for Taxes

The Internal Revenue Code imposes an excise tax on private foundations equal to 2 percent of net investment income, which is defined as interest, dividends and net realized gains less expenses incurred in the production of income. The tax is reduced to 1 percent for foundations that meet certain distribution requirements under Section 4940(e) of the Internal Revenue Code.

The current provision for federal excise tax is based on net investment income using a 1 percent rate for the year ended December 31, 2017 and 2016. The deferred provision is based on a 2 percent rate on cumulative net unrealized gains for both the years ended December 31, 2017 and 2016. The current tax provision for federal excise tax on net investment income is \$8.3 million and \$4.2 million for the years ended December 31, 2017 and 2016, respectively. The foundation had a cumulative unrealized gain that resulted in a \$65.7 million deferred tax liability for the year ended December 31, 2017 based on the change in net unrealized appreciation of investments at 2 percent. Excise taxes of \$8.7 million were paid during the year ended December 31, 2017. Certain income defined as unrelated business taxable income by the code may be subject to tax at ordinary corporate rates. The state taxes on unrelated business income are immaterial for the year ended December 31, 2017.

5. Grant Liability

The foundation has a grant liability of approximately \$474 million for grants approved as of December 31, 2017 but will be paid in 2018 through 2022 and beyond. The table below shows the amount due to be paid in the specified period as follows:

<u>Year ending</u> <u>December 31,</u>	<u>Amounts</u> <u>(in thousands)</u>
2018	\$ 247,859
2019	103,769
2020	80,632
2021	28,317
2022 and after	13,127
	<u>\$ 473,704</u>

6. Retirement Plans

The foundation's defined contribution plans covered substantially all New York appointed employees. Employees who were locally appointed by overseas offices were covered by other retirement arrangements.

The Savings Plan is a defined contribution plan, as defined under Internal Revenue Code (IRC) Section 403(b)7 is established by the foundation to provide retirement benefits to eligible employees. The Retirement Plan, another defined contribution plan, consisting primarily of employer contributions was amended so effective November 2, 2011, any newly hired employees will not be eligible to become participants of the plan.

The expense recorded by the foundation related to contributions to the defined contribution plans aggregated \$7.1 million and \$6.9 million for the year ended December 31, 2017 and 2016, respectively.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

In addition, the foundation provides retirees with at least five years of service and who are at least age 55 with other postretirement benefits which include medical, dental and life insurance. Employees hired on or after June 1, 2009 will be eligible for postretirement medical and dental benefits when they retire with at least 10 years of service and who are at least age 65. No employee hired on or after January 1, 2013 shall be considered a retiree under the Plan. The other postretirement benefits are partially funded in advance through a Voluntary Employees' Beneficiary Association (VEBA). GAAP allows unrecognized amounts (e.g., net actuarial gains or losses and prior service costs or credits) to be recognized as non-operating activities and that those amounts be adjusted as they are subsequently recognized as components of net periodic pension cost.

	Other Postretirement Benefits	
	As of December 31, 2017	As of December 31, 2016
<i>(in thousands)</i>		
Benefit obligation	\$ 100,643	\$ 93,416
Fair value of plan assets	48,477	45,085
Funded (unfunded) status and amounts recognized in the statements of financial position	(52,166)	(48,331)
Accumulated benefit obligation	100,643	93,416
Accumulated non-operating activities consist of		
Prior service cost	-	-
Net actuarial loss	24,801	24,880
Total amount recognized	24,801	24,880
Employer contribution	-	-
Benefits paid	4,326	4,699
Net periodic benefit cost recognized	3,914	4,392
Other changes in plan assets and benefit obligations recognized in non-operating activities		
Net actuarial loss/(gain)	1,915	(1,311)
Amortization of gain	(2,097)	(2,211)
Administrative Expenses	103	109
Total recognized in non-operating activities	(79)	(3,413)
Total recognized in net periodic benefit cost and non-operating activities	\$ 3,835	\$ 979
Weighted average assumptions (used to determine benefit obligations and net periodic costs)		
Discount rate (benefit obligation)	3.84 %	4.48 %
Discount rate (net periodic costs)	4.48	4.77
Expected rate of return on plan assets (net periodic costs)	7.00	7.00
Rate of compensation increase (benefit obligation)	3.50	3.50
Rate of compensation increase (net periodic costs)	3.50	3.50
Mortality Basis	RPH-2014	RP-2014
Mortality Improvement Scale	MP-2017	MP-2016

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

For measurement purposes, a healthcare cost initial trend rate of 5.4% and 5.9% used to measure the other postretirement benefit obligation for the year ended December 31, 2017 and 2016, respectively. As of December 31, 2017 and 2016, this trend is assumed to decline gradually to 3.8% in the year 2087 and beyond. As of December 31, 2017, the dental obligations reflect an initial trend rate for fiscal year 2018 of 5.0%. A 1% point change in assumed healthcare cost trend rates would have the following effects:

	<u>1%</u> <u>Decrease</u>	<u>1%</u> <u>Increase</u>
Effect on total of service and interest cost components	\$ 488	\$ 668
Effect on other postretirement benefit obligation	9,188	12,225

The following table presents investments in the post-retirement plan at fair value by caption and by level within the valuation hierarchy as of December 31, 2017. The table also includes the combined weighted-average asset allocation for the foundation's post-retirement plan as of December 31, 2017 as follows:

	<u>As of December 31, 2017 Assets at Fair Value</u>				
<i>(in thousands)</i>	Level 1	Level 2	Level 3	Totals	Percent
Post retirement plan					
Equity funds					
Vanguard total stock market index	\$ 15,537	\$ -	\$ -	\$ 15,537	32%
Vanguard FTSE all world EX-US index	19,534	-	-	19,534	40%
Fixed income funds					
Vanguard total bond market index	5,784	-	-	5,784	12%
Short-term invest grade fund	8,070	-	-	8,070	16%
Total investments in post-retirement plan	<u>\$ 48,925</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 48,925</u>	<u>100 %</u>

The following table presents investments in the defined benefit pension plans and post-retirement plan at fair value by caption and by level within the valuation hierarchy as of December 31, 2016. The table also includes the combined weighted-average asset allocation for the foundation's defined benefit pension plans and post-retirement plan as of December 31, 2016 as follows:

<i>(in thousands)</i>	Level 1	Level 2	Level 3	Totals	Percent
Post retirement plan					
Equity funds					
Vanguard total stock market index	\$ 14,409	\$ -	\$ -	\$ 14,409	32 %
Vanguard FTSE all world EX-US index	17,672	-	-	17,672	39 %
Fixed income funds					
Vanguard total bond market index	7,792	-	-	7,792	17 %
Short-term invest grade fund	5,691	-	-	5,691	12 %
Total investments in post-retirement plan	<u>\$ 45,564</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 45,564</u>	<u>100 %</u>

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

The investment strategy is to manage investment risk through prudent asset allocations that will produce a rate of return commensurate with the plans' obligations. The foundation expects to continue the investment allocations as noted above. The foundation's overall expected long-term rate of return on plan assets is based upon historical long-term returns of the investment performance adjusted to reflect expectations of future long-term returns by asset class.

Estimated future benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows:

<i>(in thousands)</i>	Other Postretirement Benefits		
	<i>Before Part D Subsidy</i>	<i>Part D Subsidy *</i>	<i>Net Cash Flows</i>
2018	\$ 4,848	\$ 317	\$ 4,531
2019	4,911	331	4,580
2020	4,945	349	4,596
2021	4,978	370	4,608
2022	5,023	398	4,625
2023-2027	26,733	2,358	24,375

* The foundation applies for the federal drug subsidy under the Medicare Modernization Act (the "Act") for retirees who are Medicare eligible. The Act includes a provision that allows plan sponsors to receive a federal drug subsidy for a portion of the drug expenses of covered Medicare-eligible retirees, if they do not participate in the new Medicare drug benefit and the benefits provided by the plan are actuarially equivalent.

7. Bond Payable

On March 23, 2017, the foundation issued \$273 million of Taxable Bonds, Series 2017. The foundation intends to use the proceeds for any lawful corporate purpose, including, but not limited to financing current or future capital projects such as the renovation and improvement of the foundation's headquarters building in New York City as well as costs related to the issuance of the bond. The bonds were sold at par with a coupon rate of 3.859% payable semiannually and a balloon payment of principal at maturity date of June 1, 2047. Net proceeds after underwriters' discount totaled \$271.2 million.

8. Contingencies, Commitments and Guarantees

In the normal course of business, the foundation enters into contracts that contain a variety of representations and warranties and which provide general indemnifications. The foundation's maximum exposure under these arrangements is unknown as this would involve future claims that may be made against the foundation that have not yet occurred. However, based on experience, the foundation expects the risk of loss to be remote.

As part of its program-related investment activities, as of December 31, 2017, the foundation is committed to provide \$26.9 million of loans to not-for-profit organizations once certain conditions are met. As of December 31, 2016, this commitment was \$32.9 million. Further, as part of its investment management activity, as of December 31, 2017, the foundation is committed to additional funding of approximately \$1.9 billion in private equity and other investment commitments. As of December 31, 2016, these commitments were \$2.1 billion.

The foundation is committed to pay \$91.7 million, if the specified terms for a conditional grant are met, over the next 11 years.

The Ford Foundation
Notes to Financial Statements
December 31, 2017 and 2016

9. Subsequent Events

The foundation has evaluated subsequent events through June 15, 2018, the date the financial statements were issued, and believes no additional disclosures are required in the financial statements.